

# Financial Results for the Two Months Ended 31 August 2016

## Recommendation

That the Board:

- i. Receives the report.

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## Section 1 – Overview

**Deficit from operations** for the first two months is favourable to budget. Major items to report this month are:

- **AT Metro income** is below budget by \$3.3 million (mainly coming from Bus \$3 million and Rail \$0.8 million) due to the following three main drivers:
  1. **Simpler Fares**
    - The budget was prepared on a “revenue neutral” scenario however, prior to implementation “a no losers” pricing structure was implemented. As such there was a known risk around revenues in the budget which has now crystallised.
    - In preparation for the Simpler Fares roll out there was also a special discounted introductory monthly pass available from 1 July at a price of \$140 (replacing the stage specific passes of \$140, \$200 or \$250). This provided significant savings to many monthly pass users and had a significant uptake.
    - As expected, Simpler Fares has resulted in significantly fewer cash trips being made.
  2. **Timing of moving to gross contracts**
    - NZ Bus contract – The budgeted bus revenues also reflected moving all NZ Bus contracts to gross from 1 August 2016, in line with the anticipated Simpler Fares go live date and ahead of the Public Transport Operating Model (PTOM) implementation. This means AT would receive all revenues for these contracts. With the delay in the Simpler Fares go live to 14 August and the move to gross contracts for NZ Bus also delayed, this has resulted in \$2.8 million lower revenue. This negative variance was offset with lower NZ Bus contract costs.
    - Ritchies contract – Going the other way all Ritchie’s contracts also moved to gross contracts from 14 August which was not budgeted (\$123,000 favourable). This partially offsets lower NZ bus revenues.
  3. **Bus patronage is lower than budget and with more gross contracts this has resulted in lower revenue.**

The full year impact of the drop in income is currently being analysed, including the development of mitigating measures. The key consideration is the elasticity of demand and the time it takes for cheaper travel to be reflected in higher demand.









- **Parking and enforcement income** is \$0.6 million behind budget. Income significantly improved in August with a 21% increase in revenue compared with last month. This can be attributed to higher casual parking income from Downtown and Civic carparks which outperformed significantly against budget and the prior period. This trend is expected to continue but the full effects of the CBD construction works are still unknown. Enforcement income is also expected to increase in the coming months as the newly recruited parking wardens become fully effective, special vehicle lane enforcement increased and new technology introduced.
- **Operating expenditure** is below budget, mainly due to lower NZ Bus contract costs (see above).
- **Capital spending** was on budget for August after a slow start in July. Steps have been taken to ensure full delivery of the \$765 million programme. A formal review of progress, along with any remedial action required, will be undertaken at the end of the first quarter.

## Section 2a – Executive Summary

Financial results for the two months ended 31 August 2016:

|                                   | Current month variance to budget | Year to date variance to budget | Year to date results | Year to date Actual | Year to date budget | Full Year budget |
|-----------------------------------|----------------------------------|---------------------------------|----------------------|---------------------|---------------------|------------------|
|                                   | \$m                              | \$m                             |                      | \$m                 | \$m                 | \$m              |
| Total operating income            | (2.7)                            | (3.2)                           | ↓ ●                  | 120.4               | 123.6               | 786.1            |
| Total operating expenditure       | 3.6                              | 4.3                             | ↓ ●                  | 170.1               | 174.4               | 1,118.7          |
| Surplus/(deficit) from operations | 0.9                              | 1.1                             | ↓ ●                  | (49.7)              | (50.8)              | (332.6)          |
| Income for capital projects       | 0.6                              | (7.1)                           | ↓ ●                  | 75.3                | 82.5                | 866.1            |
| Net surplus/(deficit) before tax  | 1.6                              | (6.1)                           | ↓ ●                  | 25.6                | 31.7                | 533.5            |
| Total direct capital              | (0.6)                            | 6.1                             | ↓ ●                  | 75.3                | 81.5                | 764.6            |

### Key to symbols used:

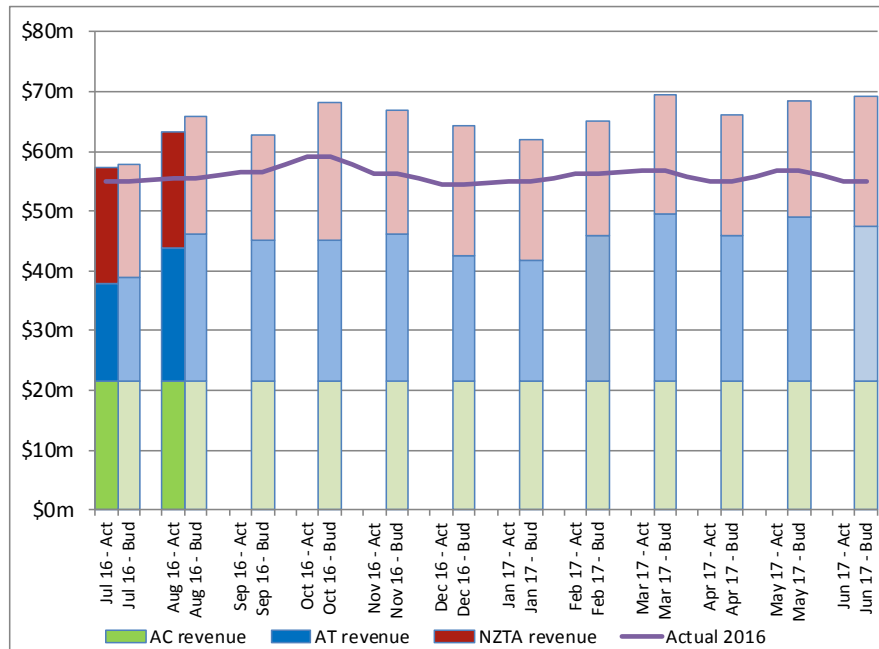
|   |  |   |                                      |
|---|--|---|--------------------------------------|
|  | : Within tolerable range               |  | : Above budget, favourable variance. |
|  | : Below budget, unfavourable variance. |  | : Largely on track                   |
|  | : Below budget, favourable variance.   |  | : Monitoring, some action taken      |
|  | : Above budget, unfavourable variance. |  | : Action required                    |

## Section 2b – Financial results for the two months ended 31 August 2016

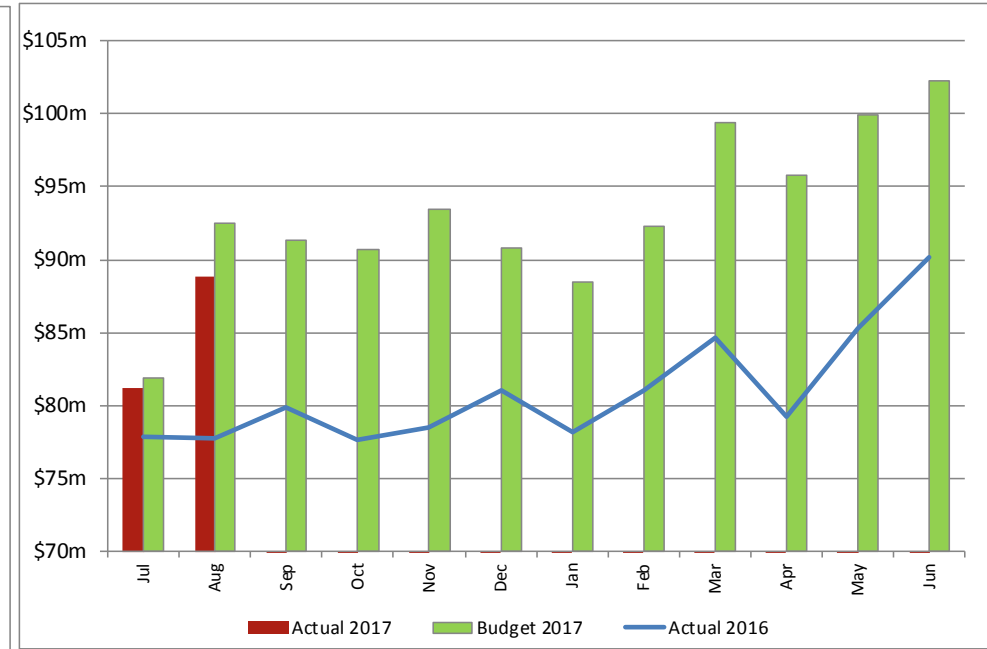
|   | Current month   |                 |                   | Year to date    |                 |                   | Full year           |                  |
|---|-----------------|-----------------|-------------------|-----------------|-----------------|-------------------|---------------------|------------------|
|   | Actual<br>\$000 | Budget<br>\$000 | Variance<br>\$000 | Actual<br>\$000 | Budget<br>\$000 | Variance<br>\$000 | Results<br>achieved | Budget<br>\$000  |
| <b>Income</b>   |                 |                 |                   |                 |                 |                   |                     |                  |
| <u>Operating income</u>                                 |                 |                 |                   |                 |                 |                   |                     |                  |
| Auckland Council funding                                | 21,681          | 21,681          | -                 | 43,361          | 43,361          | -                 | ●                   | 260,167          |
| NZ Transport Agency operating funding                   | 19,356          | 19,824          | (468)             | 38,668          | 38,639          | 29                | ●                   | 242,676          |
| Parking and enforcement income                          | 7,198           | 6,791           | 407               | 13,169          | 13,808          | (639)             | ●                   | 84,564           |
| AT Metro income   | 12,067          | 15,208          | (3,141)           | 18,999          | 22,292          | (3,293)           | ●                   | 169,042          |
| Other revenue incl. other grants and subsidies          | 2,890           | 2,373           | 517               | 6,180           | 5,503           | 677               | ●                   | 29,698           |
| <b>Total operating income</b>                           | <b>63,192</b>   | <b>65,877</b>   | <b>(2,685)</b>    | <b>120,377</b>  | <b>123,603</b>  | <b>(3,226)</b>    | ●                   | <b>786,147</b>   |
| <b>Expenditure</b>                                      |                 |                 |                   |                 |                 |                   |                     |                  |
| Personnel costs   | 12,955          | 13,073          | 118               | 24,644          | 25,090          | 446               | ●                   | 149,298          |
| Capitalised personnel costs                             | (3,361)         | (3,342)         | 19                | (5,485)         | (6,494)         | (1,009)           | ●                   | (39,713)         |
| Depreciation and amortisation                           | 27,161          | 26,798          | (363)             | 53,706          | 53,347          | (359)             | ●                   | 337,978          |
| Other expenditure                                       | 49,564          | 53,384          | 3,820             | 92,159          | 97,313          | 5,154             | ●                   | 640,651          |
| Finance costs (Electric Trains)                         | 2,526           | 2,552           | 26                | 5,054           | 5,106           | 52                | ●                   | 30,511           |
| <b>Total operating expenditure</b>                      | <b>88,845</b>   | <b>92,465</b>   | <b>3,620</b>      | <b>170,078</b>  | <b>174,362</b>  | <b>4,284</b>      | ●                   | <b>1,118,725</b> |
| <b>Surplus/(deficit) from operations</b>                | <b>(25,653)</b> | <b>(26,588)</b> | <b>935</b>        | <b>(49,701)</b> | <b>(50,759)</b> | <b>1,058</b>      | ●                   | <b>(332,578)</b> |
| <u>Income for capital projects</u>                      |                 |                 |                   |                 |                 |                   |                     |                  |
| NZ Transport Agency capital co-investment               | 10,270          | 11,022          | (752)             | 17,356          | 20,976          | (3,620)           | ●                   | 216,602          |
| Auckland Council capital grant                          | 35,983          | 35,132          | 851               | 57,263          | 61,487          | (4,224)           | ●                   | 548,009          |
| Other Capital Grants                                    | 516             | -               | 516               | 716             | -               | 716               | ●                   | -                |
| Vested asset income                                     | -               | -               | -                 | -               | -               | -                 | ●                   | 101,500          |
|   | 46,769          | 46,154          | 615               | 75,335          | 82,463          | (7,128)           | ●                   | 866,111          |
| <b>Net surplus/(deficit) before tax and derivatives</b> | <b>21,116</b>   | <b>19,566</b>   | <b>1,550</b>      | <b>25,634</b>   | <b>31,704</b>   | <b>(6,070)</b>    | ●                   | <b>533,533</b>   |
| Gains/(losses) on derivatives                           | 117             | -               | 117               | 121             | -               | 121               |                     | -                |
| Profit/(loss) on disposal of assets                     | -               | -               | -                 | -               | -               | -                 |                     | (758)            |
| Income tax benefit/(expense)                            | -               | -               | -                 | -               | -               | -                 |                     | -                |
| <b>Net surplus/(deficit) after tax and derivatives</b>  | <b>21,233</b>   | <b>19,566</b>   | <b>1,667</b>      | <b>25,755</b>   | <b>31,704</b>   | <b>(5,949)</b>    | ●                   | <b>532,775</b>   |

## Section 2b – Financial results for the two months ended 31 August 2016 (continued)

### Operating revenue



### Operating expenditure (excl. disposals and derivatives)



## Section 2c – Summary of financial results by activity

|  | Current month   |                 |                   | Year to date    |                 |                   | Full year        |
|--|-----------------|-----------------|-------------------|-----------------|-----------------|-------------------|------------------|
|  | Actual<br>\$000 | Budget<br>\$000 | Variance<br>\$000 | Actual<br>\$000 | Budget<br>\$000 | Variance<br>\$000 | Budget<br>\$000  |
| <b>Operating Income</b>                  |                 |                 |                   |                 |                 |                   |                  |
| Rail                                     | 9,671           | 10,371          | (700)             | 19,658          | 20,397          | (739)             | 122,497          |
| Bus                                      | 12,486          | 15,543          | (3,057)           | 20,045          | 23,099          | (3,054)           | 180,655          |
| Ferry                                    | 839             | 1,175           | (336)             | 1,852           | 2,346           | (494)             | 15,094           |
| Other public transport                   | 2,681           | 2,512           | 169               | 5,002           | 4,633           | 369               | 32,138           |
| Parking                                  | 4,249           | 3,947           | 302               | 8,112           | 7,754           | 358               | 52,991           |
| Enforcement                              | 2,949           | 2,844           | 105               | 5,057           | 6,054           | (997)             | 31,573           |
| Roading and footpaths                    | 4,526           | 4,815           | (289)             | 9,884           | 10,398          | (514)             | 57,159           |
| Internal support                         | 4,109           | 2,988           | 1,121             | 7,404           | 5,563           | 1,841             | 33,872           |
| Auckland Council operating funding       | 21,681          | 21,681          | -                 | 43,361          | 43,361          | -                 | 260,167          |
| <b>Total operating income</b>            | <b>63,191</b>   | <b>65,876</b>   | <b>(2,685)</b>    | <b>120,375</b>  | <b>123,605</b>  | <b>(3,230)</b>    | <b>786,146</b>   |
| <b>Operating Expenditure</b>             |                 |                 |                   |                 |                 |                   |                  |
| Rail                                     | 13,704          | 14,353          | 649               | 28,088          | 28,563          | 475               | 171,304          |
| Bus                                      | 19,131          | 20,976          | 1,845             | 32,031          | 33,934          | 1,903             | 249,541          |
| Ferry                                    | 1,480           | 1,620           | 140               | 2,833           | 3,200           | 367               | 20,475           |
| Other public transport                   | 3,706           | 3,761           | 55                | 7,092           | 7,221           | 129               | 51,478           |
| Parking                                  | 1,245           | 1,050           | (195)             | 2,151           | 2,091           | (60)              | 12,371           |
| Enforcement                              | 1,699           | 1,927           | 228               | 3,281           | 3,751           | 470               | 21,471           |
| Roading and footpaths                    | 10,296          | 10,918          | 622               | 20,421          | 21,394          | 973               | 127,790          |
| Internal support                         | 10,424          | 11,062          | 638               | 20,475          | 20,863          | 388               | 126,317          |
| Depreciation                             | 27,161          | 26,798          | (363)             | 53,706          | 53,347          | (359)             | 337,978          |
| <b>Total operating expenditure</b>       | <b>88,846</b>   | <b>92,465</b>   | <b>3,619</b>      | <b>170,078</b>  | <b>174,364</b>  | <b>4,286</b>      | <b>1,118,725</b> |
| <b>Surplus/(deficit) from Operations</b> | <b>(25,655)</b> | <b>(26,589)</b> | <b>934</b>        | <b>(49,703)</b> | <b>(50,759)</b> | <b>1,056</b>      | <b>(332,579)</b> |

## Section 2d – Rail operations

|   | Current month  |                |              | Year to date    |                 |              | Full year        |
|---|----------------|----------------|--------------|-----------------|-----------------|--------------|------------------|
|   | Actual         | Budget         | Variance     | Actual          | Budget          | Variance     | Budget           |
|   | \$000          | \$000          | \$000        | \$000           | \$000           | \$000        | \$000            |
| <b>Operating Income</b>                                 |                |                |              |                 |                 |              |                  |
| Activity Income   | 4,477          | 4,905          | (428)        | 8,510           | 9,138           | (628)        | 54,700           |
| Other income  | 46             | 104            | (58)         | 63              | 215             | (152)        | 1,210            |
| NZ Transport Agency operating funding                   | 3,555          | 3,753          | (198)        | 7,850           | 7,775           | 75           | 46,837           |
| NZ Transport Agency operating funding - Electric Trains | 1,593          | 1,609          | (16)         | 3,235           | 3,269           | (34)         | 19,750           |
| <b>Total operating income</b>                           | <b>9,671</b>   | <b>10,371</b>  | <b>(700)</b> | <b>19,658</b>   | <b>20,397</b>   | <b>(739)</b> | <b>122,497</b>   |
| <b>Operating Expenditure</b>                            |                |                |              |                 |                 |              |                  |
| Personnel costs   | 202            | 196            | (6)          | 382             | 376             | (6)          | 2,284            |
| Capitalised personnel costs                             | 1              | -              | (1)          | 8               | -               | (8)          | 45               |
| Service delivery costs and professional services        | 8,067          | 8,529          | 462          | 16,726          | 16,974          | 248          | 100,722          |
| Occupancy costs   | 294            | 312            | 18           | 564             | 600             | 36           | 3,478            |
| Track access charges                                    | 2,037          | 2,137          | 100          | 4,153           | 4,259           | 106          | 26,085           |
| Other expenditure                                       | 577            | 627            | 50           | 1,201           | 1,248           | 47           | 8,179            |
| Finance costs (Electric Trains)                         | 2,526          | 2,552          | 26           | 5,054           | 5,106           | 52           | 30,511           |
| <b>Total operating expenditure</b>                      | <b>13,704</b>  | <b>14,353</b>  | <b>649</b>   | <b>28,088</b>   | <b>28,563</b>   | <b>475</b>   | <b>171,304</b>   |
| Depreciation  | 3,139          | 3,086          | (53)         | 6,277           | 6,172           | (105)        | 37,695           |
| <b>Surplus/(deficit) from Operations</b>                | <b>(7,172)</b> | <b>(7,068)</b> | <b>(104)</b> | <b>(14,707)</b> | <b>(14,338)</b> | <b>(369)</b> | <b>(86,502)</b>  |
| Internal support costs                                  | 2,190          | 2,519          | 329          | 4,334           | 4,797           | 463          | 31,227           |
| <b>Surplus/(deficit)</b>                                | <b>(9,362)</b> | <b>(9,587)</b> | <b>225</b>   | <b>(19,041)</b> | <b>(19,135)</b> | <b>94</b>    | <b>(117,729)</b> |



## Section 2d – Bus operations

|  | Current month   |                 |                   | Year to date    |                 |                   | Full year        |
|--|-----------------|-----------------|-------------------|-----------------|-----------------|-------------------|------------------|
|  | Actual<br>\$000 | Budget<br>\$000 | Variance<br>\$000 | Actual<br>\$000 | Budget<br>\$000 | Variance<br>\$000 | Budget<br>\$000  |
| <b>Operating Income</b>                          |                 |                 |                   |                 |                 |                   |                  |
| Activity Income                                  | 5,274           | 8,309           | (3,035)           | 6,802           | 9,800           | (2,998)           | 94,158           |
| Other income                                     | 761             | 726             | 35                | 824             | 805             | 19                | 4,312            |
| NZ Transport Agency operating funding            | 6,451           | 6,508           | (57)              | 12,419          | 12,494          | (75)              | 82,185           |
| <b>Total operating income</b>                    | <b>12,486</b>   | <b>15,543</b>   | <b>(3,057)</b>    | <b>20,045</b>   | <b>23,099</b>   | <b>(3,054)</b>    | <b>180,655</b>   |
| <b>Operating Expenditure</b>                     |                 |                 |                   |                 |                 |                   |                  |
| Personnel costs                                  | 323             | 330             | 7                 | 586             | 631             | 45                | 4,003            |
| Capitalised personnel costs                      | (29)            | (15)            | 14                | (33)            | (36)            | (3)               | 33               |
| Service delivery costs and professional services | 18,716          | 20,502          | 1,786             | 31,179          | 33,021          | 1,842             | 243,535          |
| Occupancy costs                                  | 31              | 99              | 68                | 172             | 197             | 25                | 1,201            |
| Other expenditure                                | 90              | 60              | (30)              | 127             | 121             | (6)               | 769              |
| <b>Total operating expenditure</b>               | <b>19,131</b>   | <b>20,976</b>   | <b>1,845</b>      | <b>32,031</b>   | <b>33,934</b>   | <b>1,903</b>      | <b>249,541</b>   |
| Depreciation                                     | 265             | 201             | (64)              | 530             | 402             | (128)             | 3,581            |
| <b>Surplus/(deficit) from Operations</b>         | <b>(6,910)</b>  | <b>(5,634)</b>  | <b>(1,276)</b>    | <b>(12,516)</b> | <b>(11,237)</b> | <b>(1,279)</b>    | <b>(72,467)</b>  |
| Internal support costs                           | 3,190           | 3,669           | 479               | 6,314           | 6,988           | 674               | 45,488           |
| <b>Surplus/(deficit)</b>                         | <b>(10,100)</b> | <b>(9,303)</b>  | <b>(797)</b>      | <b>(18,830)</b> | <b>(18,225)</b> | <b>(605)</b>      | <b>(117,955)</b> |

## Section 2d – Ferry operations

|  | Current month   |                 |                   | Year to date    |                 |                   | Full year       |
|--|-----------------|-----------------|-------------------|-----------------|-----------------|-------------------|-----------------|
|  | Actual<br>\$000 | Budget<br>\$000 | Variance<br>\$000 | Actual<br>\$000 | Budget<br>\$000 | Variance<br>\$000 | Budget<br>\$000 |
| <b>Operating Income</b>                          |                 |                 |                   |                 |                 |                   |                 |
| Operator access fees                             | 376             | 349             | 27                | 723             | 703             | 20                | 4,857           |
| Activity Income                                  | 97              | 100             | (3)               | 180             | 196             | (16)              | 1,210           |
| Other income                                     | 63              | 68              | (5)               | 125             | 127             | (2)               | 948             |
| NZ Transport Agency operating funding            | 303             | 658             | (355)             | 824             | 1,320           | (496)             | 8,079           |
| <b>Total operating income</b>                    | <b>839</b>      | <b>1,175</b>    | <b>(336)</b>      | <b>1,852</b>    | <b>2,346</b>    | <b>(494)</b>      | <b>15,094</b>   |
| <b>Operating Expenditure</b>                     |                 |                 |                   |                 |                 |                   |                 |
| Personnel costs                                  | 97              | 91              | (6)               | 168             | 176             | 8                 | 1,211           |
| Capitalised personnel costs                      | 1               | -               | (1)               | 1               | -               | (1)               | -               |
| Service delivery costs and professional services | 1,181           | 1,317           | 136               | 2,265           | 2,602           | 337               | 16,491          |
| Occupancy costs                                  | 63              | 63              | -                 | 126             | 126             | -                 | 777             |
| Other expenditure                                | 138             | 149             | 11                | 273             | 296             | 23                | 1,996           |
| <b>Total operating expenditure</b>               | <b>1,480</b>    | <b>1,620</b>    | <b>140</b>        | <b>2,833</b>    | <b>3,200</b>    | <b>367</b>        | <b>20,475</b>   |
| Depreciation                                     | 252             | 249             | (3)               | 505             | 497             | (8)               | 2,995           |
| <b>Surplus/(deficit) from Operations</b>         | <b>(893)</b>    | <b>(694)</b>    | <b>(199)</b>      | <b>(1,486)</b>  | <b>(1,351)</b>  | <b>(135)</b>      | <b>(8,376)</b>  |
| Internal support costs                           | 262             | 301             | 39                | 518             | 573             | 55                | 3,732           |
| <b>Surplus/(deficit)</b>                         | <b>(1,155)</b>  | <b>(995)</b>    | <b>(160)</b>      | <b>(2,004)</b>  | <b>(1,924)</b>  | <b>(80)</b>       | <b>(12,108)</b> |

## Section 2d – Other public transport operations

|  | Current month   |                 |                   | Year to date    |                 |                   | Full year       |
|--|-----------------|-----------------|-------------------|-----------------|-----------------|-------------------|-----------------|
|  | Actual<br>\$000 | Budget<br>\$000 | Variance<br>\$000 | Actual<br>\$000 | Budget<br>\$000 | Variance<br>\$000 | Budget<br>\$000 |
| <b>Operating Income</b>                          |                 |                 |                   |                 |                 |                   |                 |
| Other income                                     | 973             | 647             | 326               | 1,771           | 1,309           | 462               | 7,646           |
| NZ Transport Agency operating funding            | 1,708           | 1,865           | (157)             | 3,231           | 3,324           | (93)              | 24,492          |
| <b>Total operating income</b>                    | <b>2,681</b>    | <b>2,512</b>    | <b>169</b>        | <b>5,002</b>    | <b>4,633</b>    | <b>369</b>        | <b>32,138</b>   |
| <b>Operating Expenditure</b>                     |                 |                 |                   |                 |                 |                   |                 |
| Personnel costs                                  | 1,442           | 1,376           | (66)              | 2,880           | 2,641           | (239)             | 16,073          |
| Capitalised personnel costs                      | 18              | 53              | 35                | 31              | 113             | 82                | 344             |
| Service delivery costs and professional services | 1,023           | 1,410           | 387               | 2,139           | 2,629           | 490               | 22,571          |
| IT costs   | 159             | 182             | 23                | 311             | 364             | 53                | 2,201           |
| Other expenditure                                | 1,064           | 740             | (324)             | 1,731           | 1,474           | (257)             | 10,289          |
| <b>Total operating expenditure</b>               | <b>3,706</b>    | <b>3,761</b>    | <b>55</b>         | <b>7,092</b>    | <b>7,221</b>    | <b>129</b>        | <b>51,478</b>   |
| Depreciation                                     | 1,231           | 1,272           | 41                | 2,462           | 2,543           | 81                | 16,856          |
| <b>Surplus/(deficit) from Operations</b>         | <b>(2,256)</b>  | <b>(2,521)</b>  | <b>265</b>        | <b>(4,552)</b>  | <b>(5,131)</b>  | <b>579</b>        | <b>(36,196)</b> |
| Internal support costs                           | 658             | 757             | 99                | 1,303           | 1,442           | 139               | 9,384           |
| <b>Surplus/(deficit)</b>                         | <b>(2,914)</b>  | <b>(3,278)</b>  | <b>364</b>        | <b>(5,855)</b>  | <b>(6,573)</b>  | <b>718</b>        | <b>(45,580)</b> |

## Section 2d – Parking operations

|  | Current month   |                 |                   | Year to date    |                 |                   | Full year       |
|--|-----------------|-----------------|-------------------|-----------------|-----------------|-------------------|-----------------|
|  | Actual<br>\$000 | Budget<br>\$000 | Variance<br>\$000 | Actual<br>\$000 | Budget<br>\$000 | Variance<br>\$000 | Budget<br>\$000 |
| <b>Operating Income</b>                          |                 |                 |                   |                 |                 |                   |                 |
| Other income                                     | 185             | 96              | 89                | 308             | 156             | 152               | 4,188           |
| Parking Fees                                     | 4,064           | 3,851           | 213               | 7,804           | 7,598           | 206               | 48,803          |
| <b>Total operating income</b>                    | <b>4,249</b>    | <b>3,947</b>    | <b>302</b>        | <b>8,112</b>    | <b>7,754</b>    | <b>358</b>        | <b>52,991</b>   |
| <b>Operating Expenditure</b>                     |                 |                 |                   |                 |                 |                   |                 |
| Personnel costs                                  | 266             | 269             | 3                 | 494             | 530             | 36                | 3,002           |
| Capitalised personnel costs                      | 2               | (1)             | (3)               | (13)            | (2)             | 11                | (14)            |
| Service delivery costs and professional services | 358             | 239             | (119)             | 464             | 478             | 14                | 2,871           |
| Occupancy Costs                                  | 582             | 507             | (75)              | 1,097           | 1,015           | (82)              | 6,088           |
| Other expenditure                                | 37              | 36              | (1)               | 109             | 70              | (39)              | 424             |
| <b>Total operating expenditure</b>               | <b>1,245</b>    | <b>1,050</b>    | <b>(195)</b>      | <b>2,151</b>    | <b>2,091</b>    | <b>(60)</b>       | <b>12,371</b>   |
| Depreciation                                     | 581             | 583             | 2                 | 1,161           | 1,167           | 6                 | 7,000           |
| <b>Surplus/(deficit) from Operations</b>         | <b>2,423</b>    | <b>2,314</b>    | <b>109</b>        | <b>4,800</b>    | <b>4,496</b>    | <b>304</b>        | <b>33,620</b>   |
| Internal support costs                           | 158             | 182             | 24                | 313             | 346             | 33                | 2,255           |
| <b>Surplus/(deficit)</b>                         | <b>2,265</b>    | <b>2,132</b>    | <b>133</b>        | <b>4,487</b>    | <b>4,150</b>    | <b>337</b>        | <b>31,365</b>   |

## Section 2d – Enforcement operations

|  | Current month   |                 |                   | Year to date    |                 |                   | Full year       |
|--|-----------------|-----------------|-------------------|-----------------|-----------------|-------------------|-----------------|
|  | Actual<br>\$000 | Budget<br>\$000 | Variance<br>\$000 | Actual<br>\$000 | Budget<br>\$000 | Variance<br>\$000 | Budget<br>\$000 |
| <b>Operating Income</b>                          |                 |                 |                   |                 |                 |                   |                 |
| Other income                                     | -               | -               | -                 | -               | -               | -                 | -               |
| Infringement income                              | 2,949           | 2,844           | 105               | 5,057           | 6,054           | (997)             | 31,573          |
| <b>Total operating income</b>                    | <b>2,949</b>    | <b>2,844</b>    | <b>105</b>        | <b>5,057</b>    | <b>6,054</b>    | <b>(997)</b>      | <b>31,573</b>   |
| <b>Operating Expenditure</b>                     |                 |                 |                   |                 |                 |                   |                 |
| Personnel costs                                  | 872             | 968             | 96                | 1,685           | 1,899           | 214               | 10,793          |
| Capitalised personnel costs                      | 13              | 4               | (9)               | 27              | 9               | (18)              | 52              |
| Service delivery costs and professional services | 162             | 161             | (1)               | 355             | 322             | (33)              | 1,935           |
| Occupancy Costs                                  | -               | -               | -                 | -               | -               | -                 | -               |
| Other expenditure                                | 652             | 794             | 142               | 1,214           | 1,521           | 307               | 8,691           |
| <b>Total operating expenditure</b>               | <b>1,699</b>    | <b>1,927</b>    | <b>228</b>        | <b>3,281</b>    | <b>3,751</b>    | <b>470</b>        | <b>21,471</b>   |
| Depreciation                                     | 9               | 20              | 11                | 18              | 40              | 22                | 241             |
| <b>Surplus/(deficit) from Operations</b>         | <b>1,241</b>    | <b>897</b>      | <b>344</b>        | <b>1,758</b>    | <b>2,263</b>    | <b>(505)</b>      | <b>9,861</b>    |
| Internal support costs                           | 275             | 316             | 41                | 543             | 601             | 58                | 3,914           |
| <b>Surplus/(deficit)</b>                         | <b>966</b>      | <b>581</b>      | <b>385</b>        | <b>1,215</b>    | <b>1,662</b>    | <b>(447)</b>      | <b>5,947</b>    |

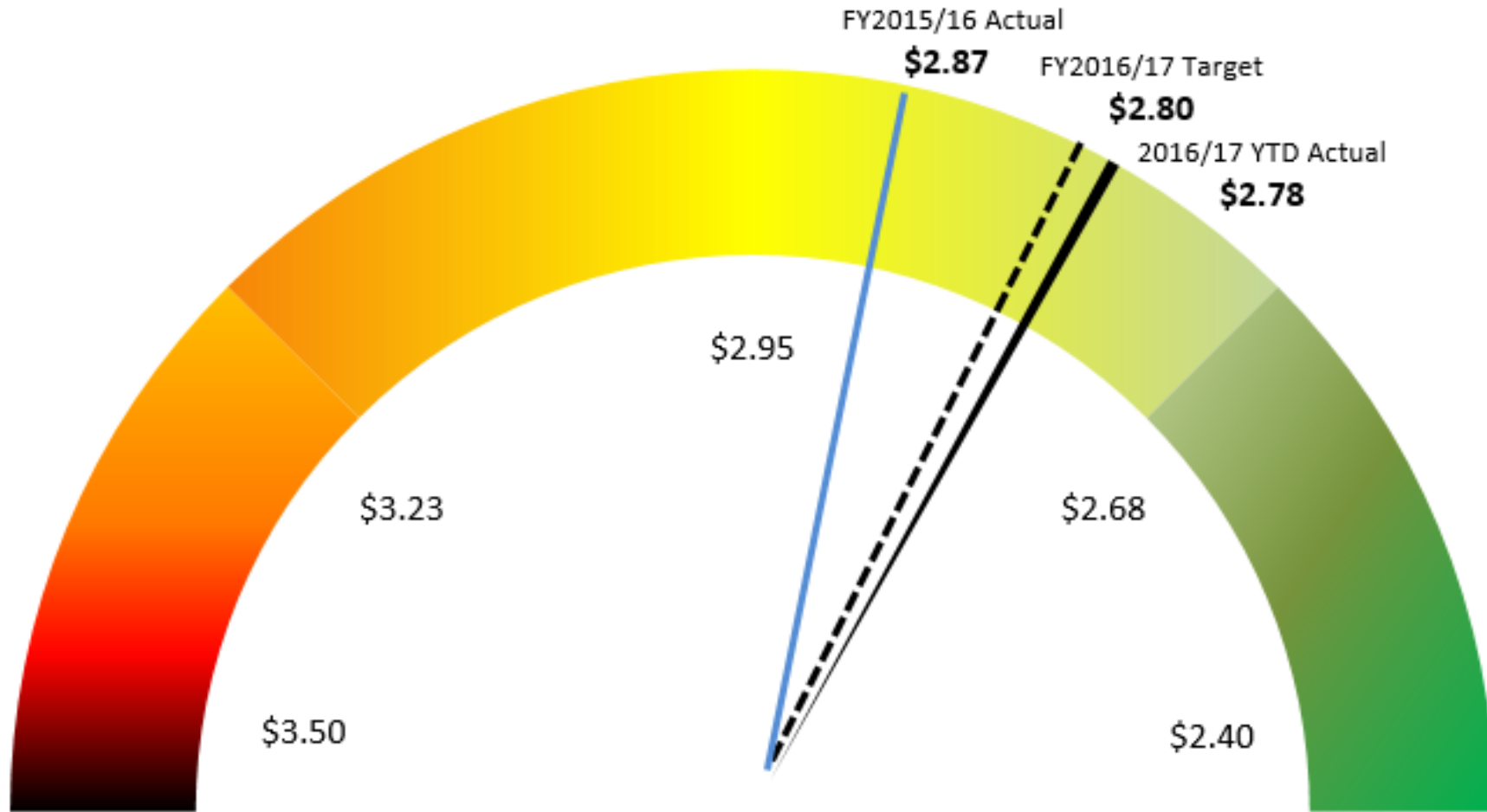
## Section 2d – Roading and footpaths operations

|  | Current month   |                 |                   | Year to date    |                 |                   | Full year        |
|--|-----------------|-----------------|-------------------|-----------------|-----------------|-------------------|------------------|
|  | Actual<br>\$000 | Budget<br>\$000 | Variance<br>\$000 | Actual<br>\$000 | Budget<br>\$000 | Variance<br>\$000 | Budget<br>\$000  |
| <b>Operating Income</b>                          |                 |                 |                   |                 |                 |                   |                  |
| Petrol tax                                       | 745             | 728             | 17                | 1,556           | 1,458           | 98                | 8,737            |
| Other income                                     | 450             | 344             | 106               | 1,578           | 1,514           | 64                | 5,718            |
| NZ Transport Agency operating funding            | 3,331           | 3,743           | (412)             | 6,750           | 7,426           | (676)             | 42,704           |
| <b>Total operating income</b>                    | <b>4,526</b>    | <b>4,815</b>    | <b>(289)</b>      | <b>9,884</b>    | <b>10,398</b>   | <b>(514)</b>      | <b>57,159</b>    |
| <b>Operating Expenditure</b>                     |                 |                 |                   |                 |                 |                   |                  |
| Personnel costs                                  | 2,621           | 2,618           | (3)               | 4,790           | 4,934           | 144               | 28,874           |
| Capitalised personnel costs                      | (585)           | (656)           | (71)              | (828)           | (1,254)         | (426)             | (8,699)          |
| Service delivery costs and professional services | 6,377           | 6,974           | 597               | 12,432          | 13,485          | 1,053             | 84,453           |
| Occupancy Costs                                  | 1,609           | 1,491           | (118)             | 3,182           | 3,069           | (113)             | 15,933           |
| IT Costs   | 1               | 32              | 31                | 5               | 54              | 49                | 316              |
| Other expenditure                                | 273             | 459             | 186               | 840             | 1,106           | 266               | 6,913            |
| <b>Total operating expenditure</b>               | <b>10,296</b>   | <b>10,918</b>   | <b>622</b>        | <b>20,421</b>   | <b>21,394</b>   | <b>973</b>        | <b>127,790</b>   |
| Depreciation                                     | 19,633          | 19,838          | 205               | 39,265          | 39,499          | 234               | 242,760          |
| <b>Surplus/(deficit) from Operations</b>         | <b>(25,403)</b> | <b>(25,941)</b> | <b>538</b>        | <b>(49,802)</b> | <b>(50,495)</b> | <b>693</b>        | <b>(313,391)</b> |
| Internal support costs                           | 1,634           | 1,879           | 245               | 3,233           | 3,579           | 345               | 23,295           |
| <b>Surplus/(deficit)</b>                         | <b>(27,037)</b> | <b>(27,820)</b> | <b>783</b>        | <b>(53,035)</b> | <b>(54,074)</b> | <b>1,038</b>      | <b>(336,686)</b> |

## Section 2d – Internal support

|  | Current month   |                 |                   | Year to date    |                 |                   | Full year        |
|--|-----------------|-----------------|-------------------|-----------------|-----------------|-------------------|------------------|
|  | Actual<br>\$000 | Budget<br>\$000 | Variance<br>\$000 | Actual<br>\$000 | Budget<br>\$000 | Variance<br>\$000 | Budget<br>\$000  |
| <b>Operating Income</b>                          |                 |                 |                   |                 |                 |                   |                  |
| Rental income                                    | 1,508           | 1,248           | 260               | 2,791           | 2,443           | 348               | 13,934           |
| Other income                                     | 186             | 53              | 133               | 255             | 88              | 167               | 1,309            |
| NZ Transport Agency operating funding            | 2,415           | 1,687           | 728               | 4,358           | 3,032           | 1,326             | 18,629           |
| <b>Total operating income</b>                    | <b>4,109</b>    | <b>2,988</b>    | <b>1,121</b>      | <b>7,404</b>    | <b>5,563</b>    | <b>1,841</b>      | <b>33,872</b>    |
| <b>Operating Expenditure</b>                     |                 |                 |                   |                 |                 |                   |                  |
| Personnel costs                                  | 7,133           | 7,224           | 91                | 13,659          | 13,904          | 245               | 83,057           |
| Capitalised personnel costs                      | (2,782)         | (2,727)         | 55                | (4,679)         | (5,322)         | (643)             | (31,473)         |
| Directors Fees                                   | 42              | 43              | 1                 | 85              | 85              | -                 | 510              |
| Service delivery costs and professional services | 3,141           | 3,730           | 589               | 6,280           | 7,057           | 777               | 41,822           |
| Other expenditure                                | 2,890           | 2,792           | (98)              | 5,130           | 5,139           | 9                 | 32,401           |
| <b>Total operating expenditure</b>               | <b>10,424</b>   | <b>11,062</b>   | <b>638</b>        | <b>20,475</b>   | <b>20,863</b>   | <b>388</b>        | <b>126,317</b>   |
| Depreciation                                     | 2,052           | 1,549           | (503)             | 3,488           | 3,026           | (462)             | 26,850           |
| Income tax benefit/(expense)                     | -               | -               | -                 | -               | -               | -                 | -                |
| <b>Surplus/(deficit) from Operations</b>         | <b>(8,367)</b>  | <b>(9,623)</b>  | <b>1,256</b>      | <b>(16,559)</b> | <b>(18,326)</b> | <b>1,767</b>      | <b>(119,295)</b> |
| Internal support allocated                       | 8,367           | 9,623           | 1,256             | 16,559          | 18,326          | 1,767             | 119,295          |
| <b>Surplus/(deficit)</b>                         | <b>-</b>        | <b>-</b>        | <b>-</b>          | <b>-</b>        | <b>-</b>        | <b>-</b>          | <b>-</b>         |

## Section 2e – Operational funding requirement per passenger for the two months to August 2016





## Section 3a – Summary of Capital Expenditure

|   | Current month |               |                | Year to date  |               |                | Results achieved | Full year Budget \$000 |
|---|---------------|---------------|----------------|---------------|---------------|----------------|------------------|------------------------|
|   | Actual \$000  | Budget \$000  | Variance \$000 | Actual \$000  | Budget \$000  | Variance \$000 |                  |                        |
| <b>Land</b>                             |               |               |                |               |               |                |                  |                        |
| CRL                                     | 1,452         | 1,228         | (224)          | 1,777         | 2,003         | 226            | ●                | 19,255                 |
| AMETI                                   | 1,533         | 1,413         | (120)          | 1,466         | 1,563         | 97             | ●                | 13,700                 |
| Special Housing Areas (SHAs)            | 1             | 15            | 14             | 2             | 40            | 38             | ●                | 17,765                 |
| Other                                   | 2,085         | 421           | (1,664)        | 2,337         | 629           | (1,708)        | ●                | 29,987                 |
| <b>Total land</b>                       | <b>5,071</b>  | <b>3,077</b>  | <b>(1,994)</b> | <b>5,582</b>  | <b>4,235</b>  | <b>(1,347)</b> | ●                | <b>80,707</b>          |
| <b>Major new capital projects</b>       |               |               |                |               |               |                |                  |                        |
| CRL                                     | 11,018        | 6,691         | (4,327)        | 19,729        | 12,111        | (7,618)        | ●                | 150,242                |
| Albany Highway Upgrade                  | 1,449         | 350           | (1,099)        | 2,100         | 700           | (1,400)        | ●                | 3,822                  |
| Otahuhu Bus Interchange                 | 1,847         | 2,410         | 563            | 3,542         | 4,840         | 1,298          | ●                | 3,324                  |
| Te Atatu Road Corridor Improvements     | 830           | 790           | (40)           | 1,052         | 1,588         | 536            | ●                | 9,509                  |
| NorthWest Transformation                | 176           | 436           | 260            | 504           | 796           | 292            | ●                | 6,317                  |
| AMETI                                   | 480           | 610           | 130            | 1,000         | 1,222         | 222            | ●                | 8,364                  |
| Manukau Bus Interchange                 | 290           | 82            | (208)          | 256           | 117           | (139)          | ●                | 22,600                 |
| <b>Total major new capital projects</b> | <b>16,090</b> | <b>11,369</b> | <b>(4,721)</b> | <b>28,183</b> | <b>21,374</b> | <b>(6,809)</b> | ●                | <b>204,178</b>         |
| <b>Other ring-fenced projects</b>       |               |               |                |               |               |                |                  |                        |
| EMU                                     | 134           | 875           | 741            | 226           | 1,750         | 1,524          | ●                | 10,499                 |
| Local Board initiatives                 | 2,476         | 3,534         | 1,058          | 4,123         | 6,532         | 2,409          | ●                | 10,537                 |
| Special Housing Areas (SHAs)            | 154           | 85            | (69)           | 338           | 159           | (179)          | ●                | 18,135                 |
| Other                                   | 486           | 398           | (88)           | 522           | 878           | 356            | ●                | 9,456                  |
| <b>Total other ring-fenced projects</b> | <b>3,250</b>  | <b>4,892</b>  | <b>1,642</b>   | <b>5,209</b>  | <b>9,319</b>  | <b>4,110</b>   | ●                | <b>48,627</b>          |
| <b>Other</b>                            |               |               |                |               |               |                |                  |                        |
| Roads and footpaths                     | 7,195         | 11,195        | 4,000          | 11,651        | 19,142        | 7,491          | ●                | 125,524                |
| AT Metro                                | 2,136         | 3,023         | 887            | 2,528         | 5,672         | 3,144          | ●                | 56,006                 |
| Parking operations                      | 412           | 358           | (54)           | 540           | 874           | 334            | ●                | 3,686                  |
| Internal support - BT                   | 1,328         | 1,065         | (263)          | 2,530         | 2,180         | (350)          | ●                | 11,825                 |
| Internal support - Accomodation         | (6)           | -             | 6              | 60            | -             | (60)           | ●                | -                      |
| Internal support - Other                | 258           | 290           | 32             | 364           | 520           | 156            | ●                | 5,950                  |
| <b>Total other</b>                      | <b>11,323</b> | <b>15,931</b> | <b>4,608</b>   | <b>17,673</b> | <b>28,388</b> | <b>10,715</b>  | ●                | <b>202,991</b>         |
| <b>Renewals</b>                         | <b>11,035</b> | <b>10,886</b> | <b>(149)</b>   | <b>18,689</b> | <b>18,139</b> | <b>(550)</b>   | ●                | <b>228,107</b>         |
| <b>Total direct capital</b>             | <b>46,769</b> | <b>46,155</b> | <b>(614)</b>   | <b>75,336</b> | <b>81,455</b> | <b>6,119</b>   | ●                | <b>764,610</b>         |

## Section 3b – Capital Expenditure Funding

|   | Current month   |                 |                   | Year to date    |                 |                   | Full year       |
|---|-----------------|-----------------|-------------------|-----------------|-----------------|-------------------|-----------------|
|   | Actual<br>\$000 | Budget<br>\$000 | Variance<br>\$000 | Actual<br>\$000 | Budget<br>\$000 | Variance<br>\$000 | Budget<br>\$000 |
| <b>Funding</b>                                |                 |                 |                   |                 |                 |                   |                 |
| NZ Transport Agency new capital co-investment | 5,982           | 6,891           | (909)             | 9,995           | 14,124          | (4,129)           | 153,310         |
| NZ Transport Agency renewal co-investment     | 4,288           | 4,130           | 158               | 7,361           | 6,852           | 509               | 63,292          |
| Other Capital Grants                          | 516             | -               | 516               | 716             | -               | 716               | -               |
| Auckland Council capital grant                | 35,983          | 35,134          | 849               | 57,264          | 60,479          | (3,215)           | 548,008         |
| <b>Total direct capital funding</b>           | <b>46,769</b>   | <b>46,155</b>   | <b>614</b>        | <b>75,336</b>   | <b>81,455</b>   | <b>(6,119)</b>    | <b>764,610</b>  |

## Section 4a – Statement of Financial Position As at 31 August 2016

|  | Note | Actual<br>31 August 2016<br>\$000 | Actual<br>31 July 2016<br>\$000 |
|--|------|-----------------------------------|---------------------------------|
| <b>Assets</b>                                    |      |                                   |                                 |
| <b>Current assets</b>                            |      |                                   |                                 |
| Cash and cash equivalents                        | 1    | 5,471                             | 11,281                          |
| Trade and other receivables                      | 2    | 230,796                           | 212,019                         |
| Inventories                                      |      | 9,671                             | 9,704                           |
| Other assets                                     |      | 9,672                             | 16,520                          |
| Non-current asset held for sale                  |      | 6,193                             | 6,042                           |
| <b>Total current assets</b>                      |      | <b>261,803</b>                    | <b>255,566</b>                  |
| <b>Non-current assets</b>                        |      |                                   |                                 |
| Property, plant and equipment                    |      | 16,301,799                        | 16,311,332                      |
| Property, plant and equipment - work-in-progress |      | 619,882                           | 591,535                         |
| Intangible assets                                |      | 125,973                           | 126,018                         |
| <b>Total non-current assets</b>                  |      | <b>17,047,654</b>                 | <b>17,028,885</b>               |
| <b>Total assets</b>                              |      | <b>17,309,457</b>                 | <b>17,284,451</b>               |

## Section 4a – Statement of Financial Position (continued)

As at 31 August 2016

|                                      | Note | Actual<br>31 August 2016<br>\$000 | Actual<br>31 July 2016<br>\$000 |
|--------------------------------------|------|-----------------------------------|---------------------------------|
| <b>Liabilities</b>                   |      |                                   |                                 |
| <b>Current liabilities</b>           |      |                                   |                                 |
| Derivative financial instruments     | 3    | 278                               | 233                             |
| Trade and other payables             | 4    | 162,100                           | 155,985                         |
| Employee benefit liabilities         | 5    | 12,253                            | 14,108                          |
| Borrowings                           | 6    | 5,296                             | 5,260                           |
| <b>Total current liabilities</b>     |      | <b>179,927</b>                    | <b>175,586</b>                  |
| <b>Non-current liabilities</b>       |      |                                   |                                 |
| Derivative financial instruments     | 3    | 3,919                             | 3,832                           |
| Trade and other payables             | 4    | 19,426                            | 19,675                          |
| Employee benefit liabilities         | 5    | 624                               | 624                             |
| Borrowings                           | 6    | 489,818                           | 490,224                         |
| Deferred tax liability               | 7    | 11,425                            | 11,425                          |
| <b>Total non-current liabilities</b> |      | <b>525,212</b>                    | <b>525,780</b>                  |
| <b>Total liabilities</b>             |      | <b>705,139</b>                    | <b>701,366</b>                  |
| <b>Net assets</b>                    |      | <b>16,604,318</b>                 | <b>16,583,085</b>               |
| <b>Equity</b>                        |      |                                   |                                 |
| Contributed capital                  |      | 13,463,871                        | 13,463,871                      |
| Accumulated surplus/(deficit)        |      | 1,022,989                         | 1,001,756                       |
| Other reserves                       |      | 2,117,458                         | 2,117,458                       |
| <b>Total equity</b>                  |      | <b>16,604,318</b>                 | <b>16,583,085</b>               |

## Section 4b – Notes to the Financial Statements (continued)

### As at 31 August 2016

|  | Actual<br>31 August 2016<br>\$000 | Actual<br>31 July 2016<br>\$000 |
|--|-----------------------------------|---------------------------------|
| <b>1 Cash and cash equivalents</b>   |                                   |                                 |
| Cash at bank - Trading   | 5,176                             | 10,986                          |
| Till floats  | 295                               | 295                             |
| <b>Total cash and cash equivalents</b>   | <b>5,471</b>                      | <b>11,281</b>                   |
| The carrying value of cash and cash equivalents approximates their fair value. |                                   |                                 |
| <b>2 Trade and other receivables</b>   |                                   |                                 |
| Trade debtors  | 3,367                             | 3,425                           |
| Finance lease receivable   | 53                                | 55                              |
| Infringements receivable   | 32,818                            | 32,206                          |
| Amounts due from related parties   | 177,078                           | 159,048                         |
| Accrued income   | 31,306                            | 25,126                          |
| Goods and services tax   | -                                 | 5,939                           |
|  | <b>244,622</b>                    | <b>225,799</b>                  |
| Less provision for impairment of receivables                                   | (13,826)                          | (13,780)                        |
| <b>Total trade and other receivables</b>                                       | <b>230,796</b>                    | <b>212,019</b>                  |

## Section 4b – Notes to the Financial Statements

### As at 31 August 2016

The carrying value of debtors and other receivables approximates their fair value.

There is no concentration of credit risk with respect to receivables as there are a large number of customers.

The maximum exposure to credit risk at reporting date is the carrying value of each class of receivable mentioned above.

The ageing profile of receivables at 31 August 2016 is detailed below:

|                       | <b>Gross<br/>\$000</b> | <b>Impaired<br/>\$000</b> | <b>Net<br/>\$000</b> |
|-----------------------|------------------------|---------------------------|----------------------|
| Not past due          | 213,261                | -                         | 213,261              |
| Past due 1 - 30 days  | 1,896                  | -                         | 1,896                |
| Past due 31 - 60 days | 1,353                  | -                         | 1,353                |
| Past due 61 - 90 days | 1,084                  | -                         | 1,084                |
| Past due > 90 days    | 27,028                 | (13,826)                  | 13,202               |
|                       | <b>244,622</b>         | <b>(13,826)</b>           | <b>230,796</b>       |

All receivables greater than 30 days in age are considered to be past due.

The provision for impairment of receivables has been calculated on an individual basis. The provision is based on a review of significant debtor balances. Receivables are assessed as impaired due to significant financial difficulties being experienced by the debtor, and Auckland Transport management concluding that it is remote that the overdue amounts will be recovered.

Movements in the provision for impairment of receivables are as follows:

|                            | <b>Actual<br/>\$000</b> |
|----------------------------|-------------------------|
| At 1 July 2016             | 13,618                  |
| Additional provisions made | 208                     |
| Provisions reversed        | -                       |
| Receivables written-off    | -                       |
| At 31 August 2016          | 13,826                  |

## Section 4b – Notes to the Financial Statements (continued)

### As at 31 August 2016

|  | Actual<br>31 August 2016<br>\$000 | Actual<br>31 July 2016<br>\$000 |
|--|-----------------------------------|---------------------------------|
| <b>3 Derivative financial instruments</b>                |                                   |                                 |
| <b>Current liability portion</b>                         |                                   |                                 |
| Forward foreign exchange contracts - not hedge accounted | 278                               | 233                             |
| <b>Current derivative financial instruments</b>          | <b>278</b>                        | <b>233</b>                      |
| <b>Non-current liability portion</b>                     |                                   |                                 |
| Interest rate swaps - not hedge accounted                | 3,919                             | 3,832                           |
| <b>Non-current derivative financial instruments</b>      | <b>3,919</b>                      | <b>3,832</b>                    |
| <b>Total derivative financial instrument liabilities</b> | <b>4,197</b>                      | <b>4,065</b>                    |

#### **Forward foreign exchange contracts**

The fair values of forward foreign exchange contracts have been determined using a discounted cash flows valuation technique based on quoted market prices. The inputs into the valuation model are from independently sourced market parameters such as currency rates. Most market parameters are implied from forward foreign exchange contract prices.

#### *Forward foreign exchange contracts*

The notional principal amount of outstanding forward foreign exchange contract cash flow hedges was NZD \$4.2 million. The foreign currency principal amount was USD \$2.9 million. The cash flow hedge loss of \$35,400 on the revaluation has been recorded in the Statement of Financial Performance.

#### **Interest rate swaps**

The fair values of interest rate swaps have been determined by calculating the expected cash flows under the terms of the swaps and discounting these values to present value. The inputs into the valuation model are from independently sourced market parameters such as interest rate yield curves. Most market parameters are implied from instrument prices. The notional principal amount of the outstanding interest rate swap contracts was \$18 million. At 31 August 2016 the fixed interest rates of cash flow hedge interest rate swaps varied from 5.81% to 5.96%. The loss on their revaluation of \$341,000 has been recorded in the Statement of Financial Performance.

## Section 4b – Notes to the Financial Statements (continued)

As at 31 August 2016

|  | Actual<br>31 August 2016<br>\$000 | Actual<br>31 July 2016<br>\$000 |
|--|-----------------------------------|---------------------------------|
| <b>4 Trade and other payables</b>  |                                   |                                 |
| <b>Current portion</b>   |                                   |                                 |
| Creditors  | 15,303                            | 20,333                          |
| Goods and services tax   | 1,044                             | -                               |
| Accrued expenses   | 120,732                           | 109,752                         |
| Retentions   | 11,485                            | 11,210                          |
| Amounts due to related parties   | 4,888                             | 5,697                           |
| Income in advance  | 8,648                             | 8,993                           |
| <b>Total current trade and other payables</b>  | <b>162,100</b>                    | <b>155,985</b>                  |
| <b>Non-current portion</b>   |                                   |                                 |
| Amounts due to related parties   | 19,426                            | 19,675                          |
| <b>Total non-current trade and other payables</b>  | <b>19,426</b>                     | <b>19,675</b>                   |
| Creditors and other payables are non-interest bearing and are normally settled on 20-day terms. Therefore, the carrying value of creditors and other payables approximates their fair value. |                                   |                                 |
| <b>5 Employee benefit liabilities</b>  |                                   |                                 |
| <b>Current portion</b>   |                                   |                                 |
| Accrued salaries and wages   | 2,888                             | 5,007                           |
| Accrued leave  | 9,365                             | 9,101                           |
| <b>Current employee benefit liabilities</b>  | <b>12,253</b>                     | <b>14,108</b>                   |
| <b>Non-current portion</b>   |                                   |                                 |
| Retirement gratuities  | 383                               | 383                             |
| Long service leave   | 241                               | 241                             |
| <b>Non-current employee benefit liabilities</b>  | <b>624</b>                        | <b>624</b>                      |



## Section 4b – Notes to the Financial Statements (continued)

### As at 31 August 2016

|  | Actual<br>31 August 2016<br>\$000 | Actual<br>31 July 2016<br>\$000 |
|--|-----------------------------------|---------------------------------|
| <b>6 Borrowings</b>                                |                                   |                                 |
| <b>Current portion</b>                             |                                   |                                 |
| Loans from Auckland Council                        | 5,296                             | 5,260                           |
| <b>Current borrowings</b>                          | <b>5,296</b>                      | <b>5,260</b>                    |
| <b>Non-current portion</b>                         |                                   |                                 |
| Loans from Auckland Council                        | 489,818                           | 490,224                         |
| <b>Non-current borrowings</b>                      | <b>489,818</b>                    | <b>490,224</b>                  |
| Weighted average cost of funds on total borrowings | 6.01%                             | 6.01%                           |

Auckland Transport's loan debt of \$495 million is issued at fixed rates of interest ranging from 5.55% to 6.22%.

|                                  | Property,<br>Plant and<br>Equipment<br>\$000 | Other<br>Provisions<br>\$000 | Tax Losses<br>\$000 | Actual 31 August<br>2016 Total<br>\$000 |
|----------------------------------|--|------------------------------|---------------------|---|
| <b>7 Deferred tax liability</b>  |  |                              |                     |   |
| <b>Deferred tax liability</b>    |  |                              |                     |   |
| Balance at 1 July 2016           | (11,425)                                     | -                            | -                   | (11,425)                                |
| Charged to profit and loss       |  | -                            | -                   | -                                       |
| Charged to equity                |  | -                            | -                   | -                                       |
| <b>Balance at 31 August 2016</b> | <b>(11,425)</b>                              | <b>-</b>                     | <b>-</b>            | <b>(11,425)</b>                         |

## Section 5 – Cash Flow

|   | Year to date     | Full year        |                  |
|---|------------------|------------------|------------------|
|   | Actual<br>\$000  | Budget<br>\$000  | Budget<br>\$000  |
| <b>Cash flows from operating activities</b>                 |                  |                  |                  |
| <b>Total cash provided</b>                                  | 240,021          | 246,307          | 1,550,758        |
| <b>Cash applied to:</b>                                     |                  |                  |                  |
| Payments to suppliers, employees and directors              | 120,844          | 121,406          | 750,237          |
| Interest paid   | 4,486            | 5,106            | 30,511           |
| Goods and services tax (net)                                | 8,245            | -                | -                |
| <b>Total cash applied</b>                                   | <b>133,575</b>   | <b>126,512</b>   | <b>780,748</b>   |
| <b>Net cash from operating activities</b>                   | <b>106,446</b>   | <b>119,795</b>   | <b>770,010</b>   |
| <b>Cash flows from investing activities</b>                 |                  |                  |                  |
| <b>Cash provided from:</b>                                  |                  |                  |                  |
| Sale of property, plant and equipment                       | 883              | -                | -                |
| <b>Total cash provided</b>                                  | <b>883</b>       | <b>-</b>         | <b>-</b>         |
| <b>Cash applied to:</b>                                     |                  |                  |                  |
| Capital expenditure projects                                | 104,035          | 118,957          | 764,611          |
| <b>Total cash applied</b>                                   | <b>104,035</b>   | <b>118,957</b>   | <b>764,611</b>   |
| <b>Net cash from investing activities</b>                   | <b>(103,152)</b> | <b>(118,957)</b> | <b>(764,611)</b> |
| <b>Cash flows from financing activities</b>                 |                  |                  |                  |
| <b>Total cash provided</b>                                  | -                | -                | -                |
| <b>Cash applied to:</b>                                     |                  |                  |                  |
| Repayments of EMU loan from Auckland Council                | 828              | 838              | 5,399            |
| <b>Total cash applied</b>                                   | <b>828</b>       | <b>838</b>       | <b>5,399</b>     |
| <b>Net cash from financing activities</b>                   | <b>(828)</b>     | <b>(838)</b>     | <b>(5,399)</b>   |
| <b>Net (decrease)/increase in cash and cash equivalents</b> | <b>2,466</b>     | <b>-</b>         | <b>-</b>         |
| Opening cash balance  | 3,005            | -                | -                |
| <b>Closing cash balance</b>                                 | <b>5,471</b>     | <b>-</b>         | <b>-</b>         |

| Reconciliation of net surplus/(deficit) after tax to net cash flow from operating activities | Actual<br>\$000 |
|--|-----------------|
| <b>Surplus/(deficit) after tax</b>   | <b>25,755</b>   |
| <b>Add/(less) non cash items</b>   |                 |
| Depreciation and amortisation  | 53,706          |
| Foreign exchange loss  | 35              |
| Gain on interest rate swaps  | 341             |
|  | <b>54,082</b>   |
| <b>Add/(less) movements in working capital</b>   |                 |
| Decrease/(Increase) in debtors and other receivables   | 33,918          |
| Decrease/(Increase) in inventories   | 76              |
| (Decrease)/Increase in creditors and other payables  | (1,477)         |
| (Decrease)/Increase in employee benefits payable   | 2,328           |
| (Decrease)/Increase in other assets  | (8,043)         |
| (Decrease)/Increase in non current asset held for sale                                       | (193)           |
|  | <b>26,609</b>   |
| <b>Net cash flow from operating activities</b>   | <b>106,446</b>  |

## Section 6 – Accounts Receivable Report

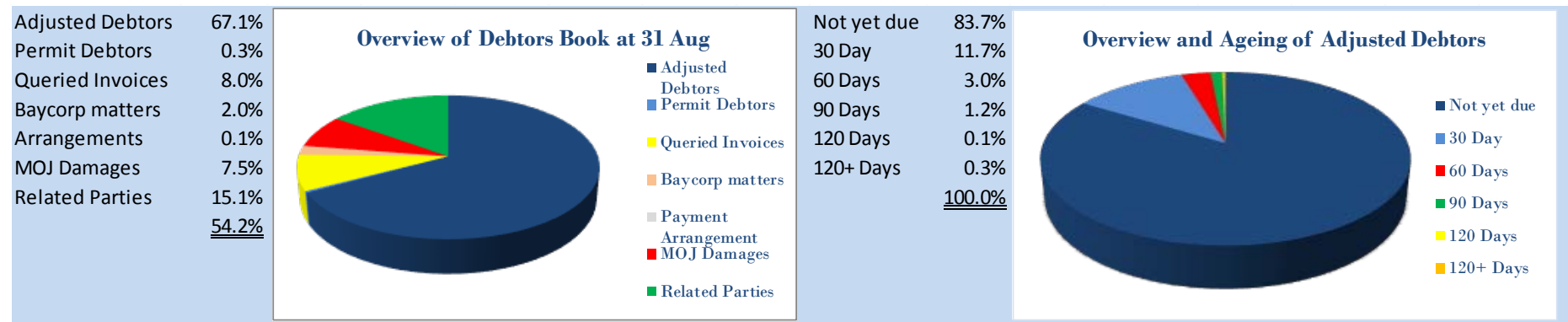
### Accounts Receivable

An overview of the Debtors as at 31 August has 97.5% (96.3% July) of adjusted Debtors in 30 and 60 days, or not yet due.

| <u>Debtors Ageing Analysis as at 31 August 2016</u> |                 |                  |                    |                |                |                |                 |                  |              |
|---|-----------------|------------------|--------------------|----------------|----------------|----------------|-----------------|------------------|--------------|
| <u>Description</u>                                  | <u>Ave Days</u> | <u>Total O/s</u> | <u>Not Yet Due</u> | <u>30 Days</u> | <u>60 Days</u> | <u>90 Days</u> | <u>120 Days</u> | <u>120+ Days</u> | <u>Notes</u> |
| Debtors Ageing 31 Aug                               | 110             | 3,945,824        | 2,701,874          | 463,731        | 164,775        | 80,450         | 45,160          | 489,833          | 1            |
| Parking Permit Debtors                              | 21              | 13,205           | 0                  | 5,640          | 2,070          | 35             | 5,460           | 0                | 2            |
| <b>Total Debtors</b>                                |                 | <b>3,959,029</b> | <b>2,701,874</b>   | <b>469,371</b> | <b>166,845</b> | <b>80,485</b>  | <b>50,620</b>   | <b>489,833</b>   |              |
|   |                 | 100.0%           | 68.2%              | 11.9%          | 4.2%           | 2.0%           | 1.3%            | 12.4%            |              |
| O/s Related Parties                                 | 22              | 598,848          | 445,956            | 131,826        | 5,515          | 11,469         | 292             | 3,789            | 3            |
| <b>Trade Debtors</b>                                | <b>151</b>      | <b>3,360,181</b> | <b>2,255,918</b>   | <b>337,545</b> | <b>161,330</b> | <b>69,016</b>  | <b>50,328</b>   | <b>486,044</b>   |              |
|   |                 | 100.0%           | 67.1%              | 10.0%          | 4.8%           | 2.1%           | 1.5%            | 14.5%            |              |
| Queried Invoices                                    | 127             | 317,012          | 17,767             | 23,509         | 53,514         | 28,406         | 32,393          | 161,424          | 4            |
| To Baycorp (Collection)                             | 463             | 79,752           | 0                  | 1,578          | 173            | 224            | 560             | 77,217           | 5            |
| Payment Arrangement                                 | 135             | 3,412            | 0                  | 0              | 0              | 0              | 0               | 3,412            | 6            |
| Lodged Courts (Damages)                             | 282             | 270,583          | 8,813              | 803            | 26,543         | 7,728          | 16,313          | 210,383          | 7            |
| <b>Adjusted Debtors</b>                             |                 | <b>2,689,421</b> | <b>2,229,338</b>   | <b>311,655</b> | <b>81,100</b>  | <b>32,657</b>  | <b>1,062</b>    | <b>33,609</b>    |              |
|   |                 | 100.0%           | 82.9%              | 11.6%          | 3.0%           | 1.2%           | 0.0%            | 1.2%             |              |

**Notes relating to the Debtors Ageing Analysis:**

- 1 - Sundry Debtors administered in the SAP system.
- 2 - Parking Permit Debtors administered in the Pathway system. These invoices are for on street permits issued. Amounts not collected within 60 days are lodged with Baycorp for collection. Accounts not paying on time are blocked for further permits.
- 3 - Inter-Council Group debts.
- 4 - Relates to invoices which have been queried or disputed by customers. There has been a noticeable increase in queries in August and the AR Team and various AT Departments are engaged in an effort to resolve these queries.
- 5 - Relates to accounts lodged with Baycorp for collection. All these amounts have been impaired in full and some may be written off in the future. All amounts written off are approved by the CFO in accordance with policy.
- 6 - Relates to customers where an arrangement to pay has been agreed to. These are monitored until full payment has been received.
- 7 - Relates to matters where AT is recovering damages from road accidents investigated by the Police. Many of the matters are being paid off at a nominal amount per week as instructed by the Courts.



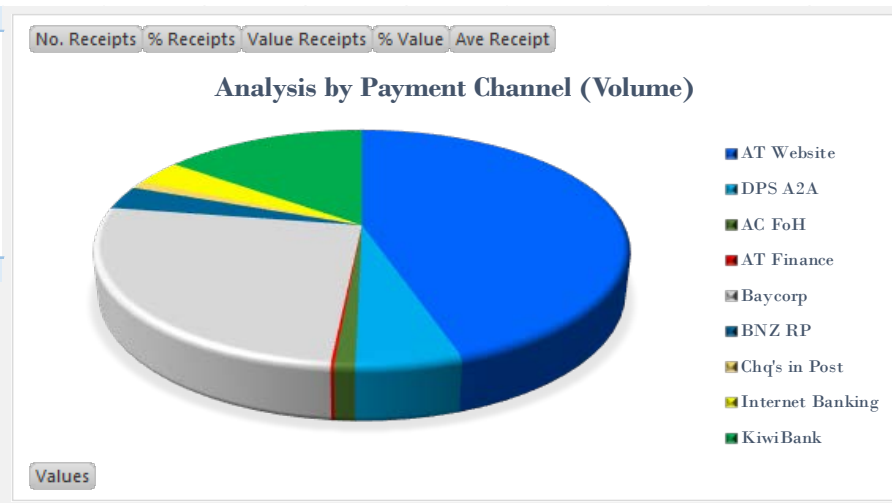
**Infringement Overview:**

August's Infringement receipts by volume are up 9.6% on July (23 working days in August compared with 21 in July). Of the customers not paying in response to a Baycorp demand, 72.6% are making use of our electronic payment methods (71.4% in July). The AT website recorded 50.3% of all receipts (48.2% in July). The highest average receipt by value was once again received via cheque payments in the post.

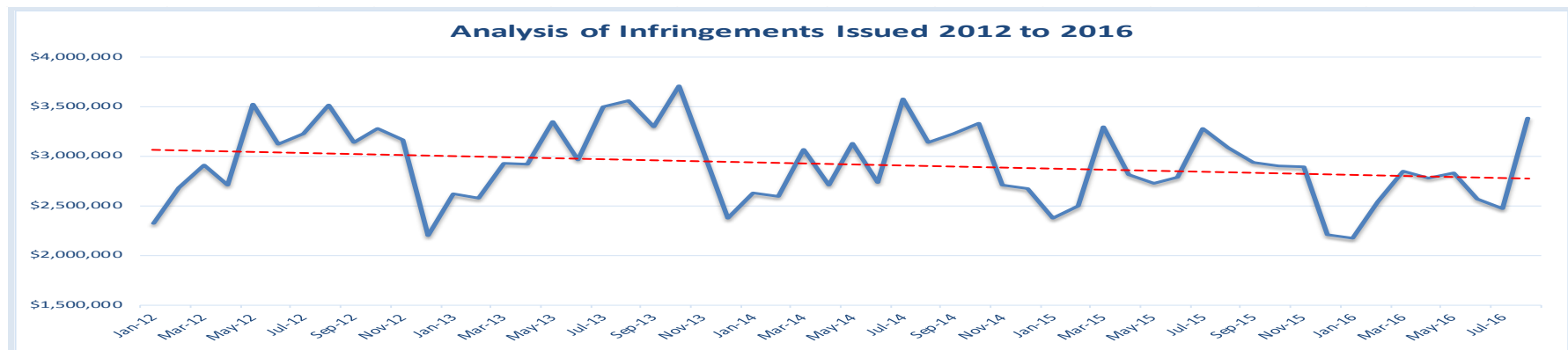
| Row Labels         | No. Receipts  | % Receipts    | Value Receipts        | % Value       | Ave Receipt    |
|--------------------|---------------|---------------|-----------------------|---------------|----------------|
| AT Website         | 11,410        | 44.9%         | \$692,085.60          | 43.3%         | \$60.66        |
| DPS A2A            | 1,372         | 5.4%          | \$82,855.80           | 5.2%          | \$60.39        |
| AC FoH             | 267           | 1.1%          | \$20,261.40           | 1.3%          | \$75.89        |
| AT Finance         | 44            | 0.2%          | \$1,993.00            | 0.1%          | \$45.30        |
| Baycorp            | 6,591         | 26.0%         | \$436,729.91          | 27.3%         | \$66.26        |
| BNZ RP             | 825           | 3.2%          | \$46,863.80           | 2.9%          | \$56.80        |
| Chq's in Post      | 267           | 1.1%          | \$27,844.20           | 1.7%          | \$104.29       |
| Internet Banking   | 868           | 3.4%          | \$54,113.55           | 3.4%          | \$62.34        |
| KiwiBank           | 3,751         | 14.8%         | \$234,688.80          | 14.7%         | \$62.57        |
| <b>Grand Total</b> | <b>25,395</b> | <b>100.0%</b> | <b>\$1,597,436.06</b> | <b>100.0%</b> | <b>\$62.90</b> |

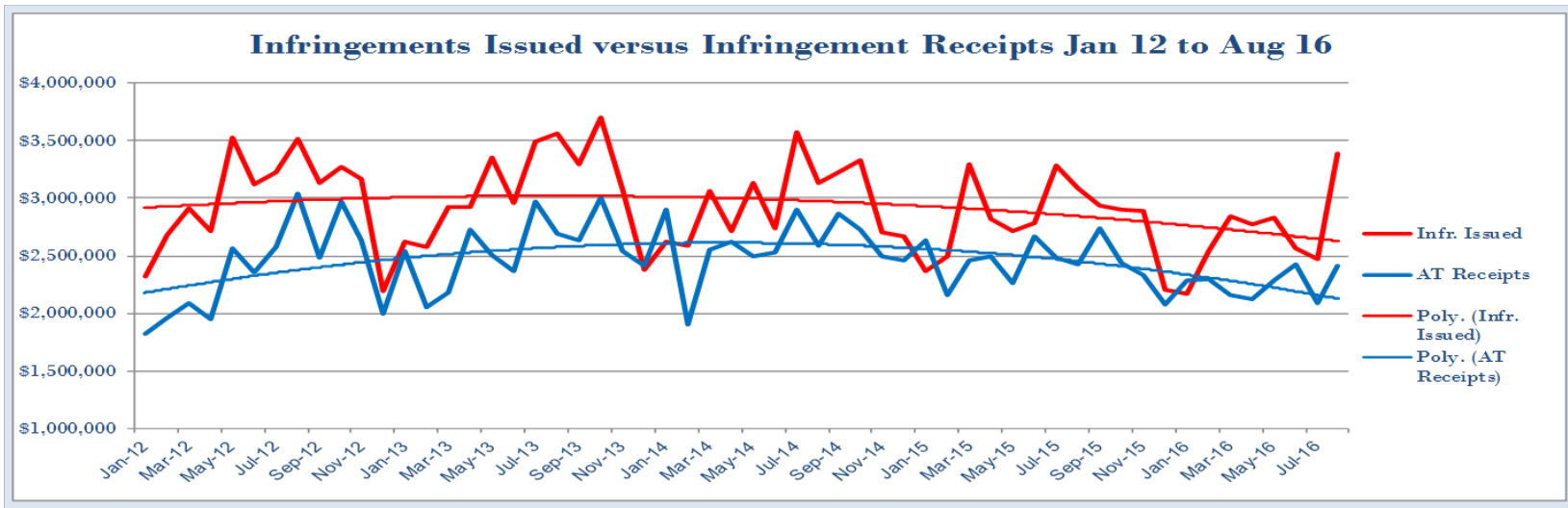
|                              |       |
|------------------------------|-------|
| Working days Jul ->          | 21    |
| Ave receipts / day Jul ->    | 1,104 |
| Working days Aug ->          | 23    |
| Ave receipts / day Aug ->    | 1,104 |
| Other influencing factors -> | None  |



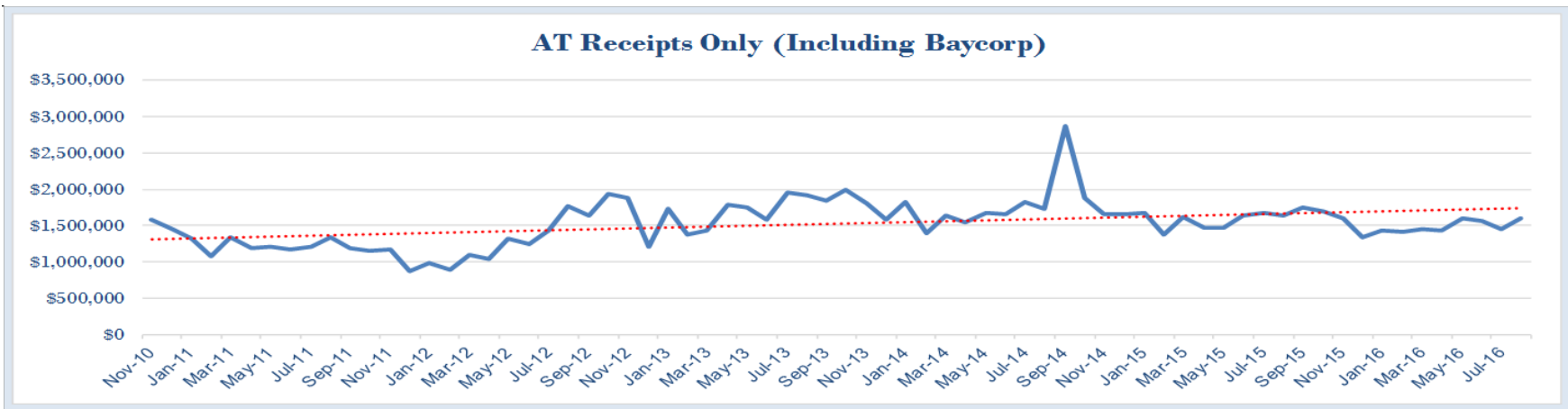
The following graph illustrates the seasonal issuance of infringements. Average infringements issued per month from January to July over the last 4 years is \$2.96m, while average issued per month in 2016 to 31 August is \$2.7m.



Analysis of receipts by value show that infringements issued over the past 24 months have decreased. Analysis of MoJ's collection statistics show that average receipts in 2016 are down 12.8% on the 2015 average. AT's receipts (Jan to Aug 2016 average) are down 4.7% compared with the same period in 2015. This is in line with the 5.5% decrease in infringements issued for the same periods.



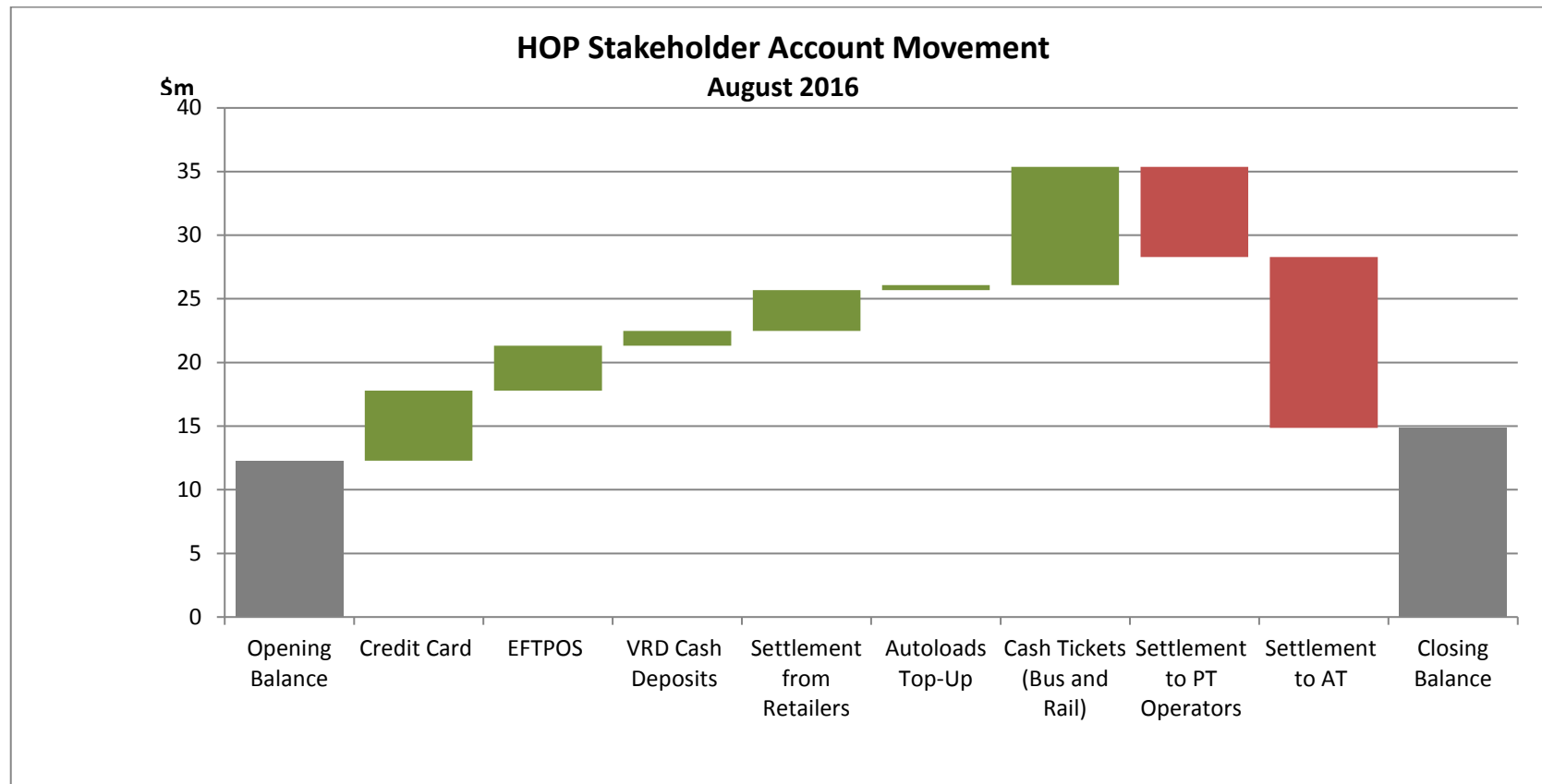
Direct receipts prior to lodging with MoJ continue to show an upward trend as a result of the Baycorp arrangement.



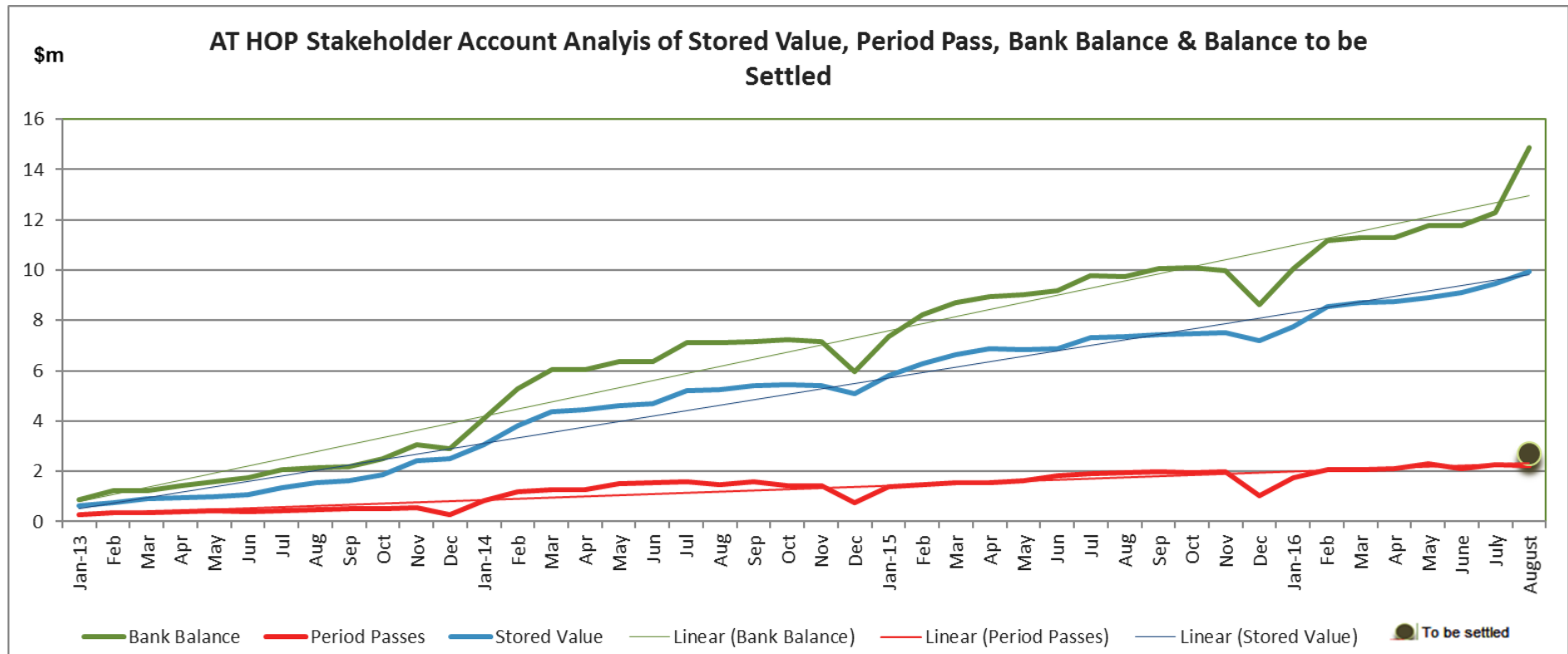
## Section 7 – AT HOP Stakeholder Monthly Report

(Does not form part of AT results)

The AT HOP Stakeholder bank account increased by 21%, from \$12.28 million to \$14.85 million. With the change to Simpler Fares on the 14th of August the settlement of HOP Money was delayed seven days to enable the settlement of the whole journey to be calculated correctly. The AT Stakeholder bank account had a one off increase of \$2.7m as a result.







The following graph provides an overview of monthly balances for Stored Value, Period Passes, the AT HOP Stakeholder Account and the amount yet to be settled to operators and AT. A new value has been added to the graph to show the unsettled HOP money due to the seven day delay with the introduction of Simpler Fares.





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| <b>Submitted by</b>            | Harlem Cabuhat<br><b>Senior Financial Reporting Accountant</b>   |   |
| <b>Recommended by</b>          | Julian Michael<br><b>Financial Reporting Manager</b><br><br>Stephen Smith<br><b>Group Manager, Finance</b> | <br> |
| <b>Approved for submission</b> | Richard Morris<br><b>Chief Financial Officer</b>   |   |