

Schedule of Issues of Significance to Māori in Tāmaki Makaurau and Kia Ora Tāmaki Makaurau

For decision:

For noting:

Te tūtohunga / Recommendation

That the Auckland Transport Board (board):

- a) Note the Independent Māori Statutory Board (IMSB) *Schedule of Issues of Significance (2017) to Māori in Tāmaki Makaurau* and contents of *Kia Ora Tāmaki Makaurau: a framework to measure Māori wellbeing outcomes and performance for Tāmaki Makaurau*, recently published by Auckland Council.
- b) Note the alignment between the *Schedule of Issues of Significance to Māori in Tāmaki Makaurau* and *Kia Ora Tāmaki Makaurau* and how Auckland Transport (AT) is focussed on delivering Māori outcomes.

Te whakarāpopototanga matua / Executive summary

1. Both the *Schedule of Issues of Significance to Māori in Tāmaki Makaurau* and *Kia Ora Tāmaki Makaurau* are important reference documents for Auckland Transport (AT) in ensuring we deliver to the aspirations and needs of Māori across Auckland.
2. As a Council Controlled Organisation (CCO), we have an obligation to Māori in ensuring that we incorporate the recommendations of both documents in order to strengthen the organisation's capacity to engage with Māori entities and to serve the needs of the Māori community.
3. This paper summarises the key elements of both documents and how AT is focussed on delivering to the requirements outlined.

Ngā tuhinga ō mua / Previous deliberations

4. Nil.

Te horopaki me te tīaroaro rautaki / Context and strategic alignment

5. Supporting the Council group's contribution towards Māori wellbeing, outcomes, expectations and aspirations of Māori under the Treaty of Waitangi is a key deliverable of the *AT Business Plan*.

Ngā matapakinga me ngā tātaritanga / Discussion and analysis

Schedule of Issues of Significance to Māori in Tāmaki Makaurau

6. The *Schedule of Issues of Significance to Māori in Tāmaki Makaurau* is a statutory document prepared by IMSB to advocate issues to Auckland Council for and on behalf of Māori in Tāmaki Makaurau. It will be updating this document shortly.
7. Māori values 'anchor' the Schedule, emphasising the idea that Māori contribute their own worldviews and practices to policies and plans IMSB has prioritised transport: "Council to prioritise the increase of safe affordable public transport and defensive driving programmes in areas where Māori mostly live (South and West Auckland)".
8. The values listed in the Schedule are:
 - a. *Whanaungatanga*: "Develop Vibrant Communities" - city / region that caters for diverse Māori lifestyles and experiences;
 - b. *Rangatiratanga*: "Enhance Leadership & Participation" - people are engaged in their communities;
 - c. *Manaakitanga*: "Improve Quality of Life" - satisfaction with our environments and standard of living;
 - d. *Wairuatanga*: "Promote Distinctive Identity" - recognised sense of identity, uniqueness and belonging"; and
 - e. *Kaitiakitanga*: "Ensure Sustainable Futures" - intergenerational reciprocity.

Kia Ora Tāmaki Makaurau

9. Kia Ora Tāmaki Makaurau is an evolution of the Māori Responsiveness Framework. It is a performance measurement framework and named for its overall outcome: holistic wellbeing for Tāmaki Makaurau. The Framework supplements the responsiveness approach to be relevant to the expectations and aspirations of Māori under the Treaty of Waitangi.
10. The Framework aligns the mana outcomes that Māori have identified as mattering most for them, with the 10 strategic priorities agreed to as part of the 2018-2028 Long Term Plan (see Figure 1).
11. It then outlines the practical steps to deliver on priority-aligned Māori outcomes, by identifying focus areas where the council can best influence and direct resources for consistent delivery.

12. This outcomes-based approach shifts the council's focus from internal responsiveness to the delivery of priorities to benefit Māori. However, a focus on responsiveness will continue through the development of Māori Responsiveness Plans in each of the council's directorates and CCOs, under the leadership and support of their Māori Outcome Leads.

Figure 1: Māori Outcomes Framework – *Kia Ora Tāmaki Makaurau*



AT's response and focus on delivering Māori outcomes

13. Supporting the Council group's contribution to Māori outcomes is a key deliverable of the *AT Business Plan*.

14. In particular, the *AT Business Plan* notes the following outcomes and activities:

Outcomes	Activities
Commitment to increase fluency of Te Reo internally and across the AT network.	Continue partnership with Te Wānanga o Aotearoa Te Ara Reo Māori programme to increase Māori language knowledge and skills across AT. Implement Te Reo Māori across the Auckland transport network.
Reflect, promote and understand Māori culture, values and identity.	Continue driving <i>Nga Kete Kiwai</i> - AT's Māori Learning & development programme. Develop and execute Māori learning opportunities for AT's board.
Connect our customers to Māori culture - reinforcing our commitment to Māori.	Implement Te Reo Māori across the Auckland transport network.
Enable Māori to experience relevant and welcoming public facilities and services.	Support project leaders to engage with Mana Whenua to ensure Te Ao Māori is incorporated into all AT infrastructure projects. Create a plan to support Māori businesses and Māori economy through procurement. Continue to have Māori wardens working across the network to provide a safe environment for our customers. Continue to support Vision Zero and Māori road safety to educate the Māori community on road safety to reduce deaths and serious injuries on our roads. Develop and execute a Marae safety programme to improve safety around and on Marae.
Support Rangatahi Māori into career development opportunities.	Increase representation of Rangatahi Māori in AT through the TupuToa programme and support the Viaduct Village Careers day to discover the unique Māori perspective and support career development. Develop a recruitment, talent, development and retention plan with AT's Māori network to leverage the cultural values and leadership skills of Māori to increase representation of Māori in Leadership roles.
Enable Mana Whenua and Māori to participate at all levels of AT's decision-making to support the development of strong, thriving and flourishing Māori communities.	Weave Māori culture and values through AT's leadership programmes.

15. In addition, AT has implemented the following reporting protocols to ensure a focus on Māori outcomes:

- a. The Executive Leadership Team's Monthly Operational Performance Meeting includes reporting and discussion on delivery to all *AT Business Plan* deliverables, including those relating to Māori outcomes.
- b. Every paper presented to the AT board for decision making includes a mandatory section on the voice of mana whenua.
- c. The Business Report delivered at each AT open board meeting includes a section summarising how AT has delivered to Māori identity and well-being over the past reporting period.

16. AT's organisational values are articulated in Te Reo Māori.

Ngā tūraru matua / Key risks and mitigations

17. N/A

Ngā ritenga-ā-pūtea me ngā rauemi / Financial and resource impacts

18. N/A

Ngā whaiwhakaaro o te taiao me te panonitanga o te āhuarangi / Environment and climate change considerations

19. The concept of Kaitiakitanga is a key component of both the *Schedule of Issues of Significance to Māori in Tāmaki Makaurau* and *Kia Ora Tāmaki Makaurau*. Embedding these concepts into AT and council thinking and design supports a focus on the interrelationship between the natural environment and people.

Ngā reo o mana whenua rātou ko ngā mema pooti, ko ngā roopu kei raro i te maru o te Kaunihera, ko ngā hāpori katoa / Voice of mana whenua, elected members, Council Controlled Organisations, customer and community

20. Both the *Schedule of Issues of Significance to Māori in Tāmaki Makaurau* and *Kia Ora Tāmaki Makaurau* are important reference documents for Auckland Transport (AT) in ensuring we deliver to the aspirations and needs of Māori across Auckland.

21. The acting Chief Executive of IMSB has reviewed and had input into the preparation of this report to the board.

Ngā whaiwhakaaro haumarū me ngā whaiwhakaaro hauora / Health, safety and wellbeing considerations

22. N/A



Ā muri ake nei / Next steps

23. AT will continue to work as an active member of the council whānau to ensure that it delivers to the aspirations and needs of Māori across Auckland and in particular delivering to the recommendations related to Māori outcomes as outlined in the recent CCO review.

Ngā whakapiringa / Attachments

Attachment number	Description
1	<i>Schedule of Issues of Significance to Māori in Tāmaki Makaurau</i>
2	<i>Kia Ora Tāmaki Makaurau: A framework to measure Māori wellbeing outcomes and performance for Tāmaki Makaurau</i>

Te pou whenua tuhinga / Document ownership

Submitted by	Andrew Downie Governance Lead	
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Approved for submission	Shane Ellison Chief Executive	